ATTENDANCE:
Chairperson Robert K. Lindsey, Jr.
Vice-Chairperson Dan Ahuna
Trustee Leina'ala Ahu Isa
Trustee Keli‘i Akina
Trustee Carmen Hulu Lindsey
Trustee Colette Machado
Trustee John Waihe‘e, IV

EXCUSED:
Trustee Rowena Akana
Trustee Peter Apo

BOT STAFF:
Kama Hopkins
Kauikeaolani Wailehua
Lehua Itokazu
Davis Price
Lopaka Baptiste
Maria Calderon
Paul Harleman
Liana Pang
Lady Elizabeth Garrett

ADMINISTRATION STAFF:
Lisa Victor, COO
Anuhea Patoc, PP
Deja Ostrowski, ADV
Jocelyn Doane, PUBL
Kamaile Maldonado, PUBL
Kika Bukowski, ADV
Wayne Tanaka, PUBL
Zuri Aki, ADV
Carla Hostetter, RD
Daniel Santos III, ISRM
Everett Ohta, CC
Jim Patterson, PROG
Leona Castillo, CEO EA
Kristen Anderson, EA RD
Lisa Watkins-Victorino, RE DIR
Nancy King, TAP
Tiger Li, ISRM

GUESTS:
I. CALL TO ORDER

Chair Lindsey (CL) calls the Committee on Beneficiary Advocacy and Empowerment meeting to order for Wednesday, September 20, 2017 to order at 10:05 a.m.

CL calls for a Roll Call. Below is the record of members PRESENT:

<table>
<thead>
<tr>
<th>MEMBERS</th>
<th>AT CALL TO ORDER</th>
<th>TIME ARRIVED</th>
</tr>
</thead>
<tbody>
<tr>
<td>CHAIR</td>
<td>ROBERT LINDSEY, JR.</td>
<td>X</td>
</tr>
<tr>
<td>VICE-CHAIR</td>
<td>DAN AHUNA</td>
<td>X</td>
</tr>
<tr>
<td>TRUSTEE</td>
<td>LEI AHU ISA</td>
<td>X</td>
</tr>
<tr>
<td>TRUSTEE</td>
<td>ROWENA AKANA</td>
<td>X</td>
</tr>
<tr>
<td>TRUSTEE</td>
<td>KELI'I AKINA</td>
<td>X</td>
</tr>
<tr>
<td>TRUSTEE</td>
<td>PETER APO</td>
<td>X</td>
</tr>
<tr>
<td>TRUSTEE</td>
<td>HULU LINDSEY</td>
<td>X</td>
</tr>
<tr>
<td>TRUSTEE</td>
<td>COLETTE MACHADO</td>
<td>X</td>
</tr>
<tr>
<td>TRUSTEE</td>
<td>JOHN WAIHE'E</td>
<td>X</td>
</tr>
</tbody>
</table>

At the Call to Order, SEVEN (7) Trustees are PRESENT, thereby constituting a quorum.

CL requests a motion:

To waive the OHA Board of Trustees Operations Manual practice at which materials will be distributed at least 72-hours prior to the meeting where said materials will be reviewed, discussed, or acted upon regarding items:

III. Unfinished Business

A. Ka Pouhana — CEO Update on Ho‘oulu Lāhui Aloha
   1. OHA Strategic Plan Update
      a. Education Priority
      b. Economic Self—Sufficiency Priority
   2. Organizational Culture and CORE Values

IV. New Business

A. Action Item BAE 17-08: 2018 OHA Legislative Package

Trustee Ahuna (T. Ahuna) – moved
Trustee Waihe‘e (T. Waihe‘e) – second
**II. PUBLIC TESTIMONY**

CL asks if anyone has come to testify on items on the agenda.

None.

CL moves on to items III. and IV. and turns the time over to Kamana‘o Crabbe (KC).

**III. UNFINISHED BUSINESS**

A. Ka Pouhana — CEO Update on Ho‘oulu Lāhui Aloha

1. OHA Strategic Plan Update
   a. Education Priority
   b. Economic Self—Sufficiency Priority
2. Organizational Culture and CORE Values

   1. **OHA Strategic Plan Update**
      a. **Education Priority**
      b. **Economic Self-Sufficiency Priority**

KC calls Lisa Watkins-Victorino (LWV) and Carla Hostetter (CH) to the table to give the presentation. He shares that the Strategic Plan is moving forward. OHA is meeting some of its goals, but not all. Today’s presentation and the next two presentations in future BAE Committee Meetings is designed to update Trustees on where we are as an organization in terms of fulfilling our Strategic Plan. Administration will show what successes exist and what challenges still lie ahead.

LWV and CH share the updates on the OHA Strategic Plan re: Education and Economic Self-Sufficiency Priorities. *(Strategic Plan Update is attached)*
Discussion occurred amongst Trustees and OHA Administration regarding the presentation. Trustees celebrated successes and encouraged everyone at OHA to strive to meet its goals in areas where we did not see success. Two major questions arose from the presentation and subsequent discussion. Trustee Akina (T. Akina) raised a question/issue regarding the ability of OHA Administration to tie the Strategic Plan to the OHA Budget. How do the two things relate to one another?

KC shared that when the OHA Budget is brought to the Trustees every year, OHA Administration shows the Trustees how the money will be appropriated. When the budget is approved, Administration executes according to the directives set forth by Trustees in the budget.

T. Akina says that does not explain how OHA Administration tracks and evaluates the spending of funds against the success or not of the implementation of the Strategic Plan. He wants to know how the two tie together. How can OHA Administration monitor the success or failure of the plan if they do not know how much was spent on achievements or lack thereof in each area.

KC shares that when the Strategic Plan was implemented, he was the Research Director. This began under a previous administration. He intends to implement a system in the upcoming Strategic Plan to accomplish the very thing T. Akina is requesting.

CL and Trustee Machado (T. Machado) both mention that this has been a challenge, but encourages Trustees and OHA Administration to work together in the upcoming months to ensure that the concern of T. Akina and other Trustees are resolved.

The second major question or issue that arose, was the need for improvements in Economic Self-Sufficiency. LWV noted that there are multiple factors beyond OHA’s control that pose challenges to meeting this priority. She mentions that results go up and down depending on different factors, but maybe OHA isn’t asking the right questions. That is something that her staff is reevaluating to see what different questions could be asked and what data is needed to help realize the success for which OHA is striving.

Trustee Hulu Lindsey (T. H. Lindsey) notes that the Real Estate Market drives a major portion of this area. Trustees mention that this area is a moving target and OHA cannot solve the problem alone, but it appreciates the effort that LWV and her staff bring to this area of the Strategic Plan. Continued discussions with DHHL needs to occur in order to help beneficiaries that come under both agencies.

There were additional comments made about the challenges facing the Native Hawaiian focused charter schools and charter schools in general. However, all at the table acknowledged that this is an ongoing issue and more discussion needs to occur with parties outside OHA to see how we can help the charter schools.

2. Organizational Culture and CORE Values

CH presented the Huliau Initiative Overview along with other members of the Hui and smaller working groups. (Huliau Initiative Overview is attached)
Limited discussion occurred during this presentation. No significant questions arose. However, Trustees did mention that others outside OHA are important to our organizational culture and we need to be mindful of that.

Trustees thanked OHA Administration for their work in this area noting that it is important for an organization to not only do its work/accomplish its mission, but it also needs to monitor the overall health and well-being of its employees. A big MAHALO was shared by T. Machado.

KC thanks CH and her team and LWV and her team for their respective presentations. KC notes that even in the field of Organizational Culture and CORE Values, there is room for improvement and OHA Administration is committed to improving in this area. KC appreciates Trustees' participation in various activities specifically geared towards these improvements and hopes that the Trustees continue to participate.

KC calls Jocelyn Doane (JD) to the table to present the 2018 OHA Legislative Package.

**IV. NEW BUSINESS**

A. Action Item BAE 17-08: 2018 OHA Legislative Package

JD mentions that her portion should be brief as much of this was covered in a previous BAE Committee Meeting. Today’s goal is to formalize the intent of the actual proposed package in order for staff to formulate the language needed to put the Bills together. *(OHA 2018 Legislative Package and BAE #17-08 is attached)*

JD shares OHA 4-7. Limited discussion occurs and Trustees only ask clarifying questions. T. Akina does remind Trustees and staff that we need to be careful about inadvertently driving the cost of housing up for other beneficiaries in the upper middle class as we attempt to kūkua our beneficiaries facing housing challenges. He also reiterates the need to keep good relationships with our legislators and other community members who support OHA’s efforts. Some of these bills may or may not cause them to question their support for our efforts. OHA needs to monitor the relationships as we progress in the next Legislative session.

JD acknowledges T. Akina’s concerns and staff will monitor these issues and do their best to pay attention to all beneficiaries on all levels of the income scale. She concludes her presentation.

CL thanks everyone for their participation in today’s meeting.

CL requests a motion to approve:

IV. New Business

A. Action Item BAE 17-08: 2018 OHA Legislative Package

Motion: To approve Action Item BAE 17-08: 2018 OHA Legislative Package (OHA 4-7)
V. COMMUNITY CONCERNS*

CL asks if anyone has come to speak under COMMUNITY CONCERNS.

None

VI. ANNOUNCEMENTS

T. Ahuna reminds Trustees that tomorrow the BAE Committee Meeting will begin at 10 am.

VII. ADJOURNMENT

CL seeks a motion to adjourn the BAE meeting.

T. Ahuna - moved
T. Waihe‘e – second

CL asks if there is any discussion. There is none.

CL asks if any members vote NO or ABSTAIN. There are no dissenting votes.
<table>
<thead>
<tr>
<th>TRUSTEE</th>
<th>1</th>
<th>2</th>
<th>'AE (YES)</th>
<th>A'OLE (NO)</th>
<th>KANALUA (ABSTAIN)</th>
<th>EXCUSED</th>
</tr>
</thead>
<tbody>
<tr>
<td>LEI AHU ISA</td>
<td></td>
<td>X</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>VICE CHAIR DAN AHUNA X</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ROWENA AKANA</td>
<td></td>
<td>X</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>KELII AKINA</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PETER APO</td>
<td></td>
<td>X</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CARMEN HULU LINDSEY X</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>COLETTE MACHADO X</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>JOHN WAIHE'E X</td>
<td>X</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CHAIR ROBERT LINDSEY</td>
<td></td>
<td>X</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL VOTE COUNT</strong></td>
<td>5</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

MOTION: [X] UNANIMOUS [ ] PASSED [ ] DEFERRED [ ] FAILED

CL adjourns the BAE meeting at 12:15 PM.
Respectfully submitted,

Jeremy K. Hopkins  
Trustee Aide  
Committee on Beneficiary Advocacy and Empowerment

As approved by the Committee on Beneficiary Advocacy and Empowerment on 12/6/17.

Trustee Robert K. Lindsey, Jr.  
Chair  
Committee on Beneficiary Advocacy and Empowerment

ATTACHMENT(s):
- Excused Absence Memo – Trustee Rowena Akana
- Excused Absence Memo – Trustee Peter Apo
- Hulilau Initiative Overview
- Strategic Plan Update
- OHA 2018 Legislative Package
- BAE #17-08