

**STATE OF HAWAI'I  
OFFICE OF HAWAIIAN AFFAIRS  
560 N. Nimitz Highway, Suite 200  
Honolulu, HI 96817**

**Minutes of the Office of Hawaiian Affairs Board of Trustees  
Thursday, August 22, 2019  
9:30 am**

**ATTENDANCE:**

TRUSTEE COLETTE MACHADO  
TRUSTEE BRENDON KALEI'ĀINA LEE  
TRUSTEE DAN AHUNA  
TRUSTEE KALEI AKAKA  
TRUSTEE W. KELI'I AKINA  
TRUSTEE CARMEN HULU LINDSEY  
TRUSTEE ROBERT LINDSEY

KURT W. KLEIN, ESQ., ACTING BOARD COUNSEL

**EXCUSED:**

TRUSTEE LEINAALA AHU ISA  
TRUSTEE JOHN WAIHE'E IV

**ADMINISTRATION STAFF:**

SYLVIA HUSSEY, ICEO  
MILES NISHIJIMA, LPD  
LISA VICTOR, CTO  
LISA WATKINS-VICTORINO, RES  
DANIEL SANTOS III, IT  
JIM PATTERSON, PROG  
JOCELYN DOANE, PP  
KEOLA LINDSEY, CA  
MAILE LUUWAI, TAPS  
RAINA GUSHIKEN, CC  
RAYMOND MATSUURA, INVST  
ROBERT CROWELL, NHRLF  
STERLING WONG, PRO  
TIGER LI, IT  
TRACY VIELA, NHRLF

**BOT STAFF:**

CAROL HO'OMANAWANUI  
LŌPAKA BAPTISTE  
LAURENE KALUAU-KEALOHA  
ZURI AKI  
DAYNA PA  
LEHUA ITOKAZU  
PAUL HARLEMAN  
MELISSA WENNIHAN  
CLAUDINE CALPITO  
NATHAN TAKEUCHI  
KAUIKEAOLANI WAILEHUA  
PRISCILLA NAKAMA  
BRANDON MITSUDA

**GUESTS:**

SAMUEL WILDER KING II  
ILIMA LONG  
KIRRA DOWNING

**I. CALL TO ORDER**

Trustee Colette Machado Calls the Board of Trustees meeting to order at 9:41 am. Roll call is taken; Trustees Ahuna, Akaka, Lee, Carmen Hulu Lindsey, Robert Lindsey, and Machado are present, constituting a quorum. An excused absence has been received by Trustee Leina'ala Ahu Isa and Trustee John Waihe'e IV. Trustee Keli'i Akina is expected to arrive shortly.

We will now move on to item II. Approval of Minutes

**II. APPROVAL OF MINUTES**

- A. July 11, 2019
- B. July 11, 2019 (site visit)

**Chair Colette Machado** – We have minutes that have been circulated dated July 11, 2019 one was our regular meeting and one was a site visit to Hanapepe. I would like to entertain a motion.

**Trustee Dan Ahuna moves to approve the Board of Trustees Meeting Minutes of July 11, 2019 and July 11, 2019 (site visit).**

**Trustee Carmen Hulu Lindsey seconds the motion.**

**Chair Colette Machado** – It has been moved and seconded, any further discussion on the minutes. Hearing none, roll call vote please.

Trustee Dan Ahuna moves to approve the Board of Trustees Meeting Minutes of July 11, 2019 and July 11, 2019 (site visit).						
Trustee Carmen Hulu Lindsey seconds the motion.						
TRUSTEE	1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEINA'ALA AHU ISA						Excused
TRUSTEE DAN AHUNA	x		X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI'I AKINA						Not present at vote
TRUSTEE BRENDON KALEI'AINA LEE			X			
TRUSTEE CARMEN HULU LINDSEY		x	X			
TRUSTEE ROBERT LINDSEY			X			
TRUSTEE JOHN WAIHE'E						Excused
TRUSTEE COLETTE MACHADO			X			
TOTAL VOTE COUNT			6			3
MOTION: [ ] UNANIMOUS [ x ] PASSED [ ] DEFERRED [ ] FAILED						
Motion passed with six (6) yes votes, and three (3) excused.						

**Chair Colette Machado** - We are now are item III. Public Testimony.

**III. PUBLIC TESTIMONY**

**Chair Colette Machado** – Do we have anyone signed up for public testimony? Seeing none, let's move on to IV. under unfinished business.

**IV. UNFINISHED BUSINESS**

**A. Interim CEO's 15-Minute Update on Ho'oulu Lāhui Aloha and OHA Activities**

**Chair Colette Machado** – The Chair would like to call upon the Interim CEO, Sylvia Hussey, for any updates.

**Sylvia Hussey** – What we wanted to do was acknowledge and thank our audio visual company and our IT folks, Tiger, Kevin, Michelle and Daniel. Yesterday was our first time using the equipment. I did get from an external party as they were watching the microphones pick up every sound from bottle openings to paper rustling, but the good thing is that it also picks up the clarity of the conversation. So when minutes are prepared there a recording you don't have to keep going back and forth. Good but in general, thank you for that and thank you to our staff for being here to support that. That is it for updates.

**Chair Colette Machado** – Members before we proceed I forgot to acknowledge and items under V.C. that item has been removed from the agenda because it failed to be passed out of committee. With that said, I will move to new business.

**V. NEW BUSINESS**

**Chair Colette Machado** – I would like to call on Trustee Kalei Akaka for the committee referral to approve Action Item #19-01 to approve Liane Khim and Alvin Tanaka for the Native Hawaiian Revolving Loan Fund Board of Directors for the Oahu seat.

**A. Committee on Beneficiary Advocacy and Empowerment**

**1. Action Item BAE #19-01: Approval of Liane Khim and Alvin Tanaka for the Native Hawaiian Revolving Loan Fund (NHRLF), Board of Directors, O‘ahu Seats.**

**Trustee Kalei Akaka moves to approve Ms. Liane Khim and Mr. Alvin Tanaka, both as Island of O‘ahu representatives, on the NHRLF Board of Directors.**

**Trustee Dan Ahuna seconds the motion.**

**Chair Colette Machado** – It has been moved and seconded to approve the appointment of Liane Khim and Alvin Tanaka. Any discussions, hearing none, roll call vote.

Trustee Kalei Akaka moves to approve Ms. Liane Khim and Mr. Alvin Tanaka, both as Island of O‘ahu representatives, on the NHRLF Board of Directors.  
Trustee Dan Ahuna seconds the motion.

TRUSTEE	1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEINA'ALA AHU ISA						Excused
TRUSTEE DAN AHUNA		x	X			
TRUSTEE KALEI AKAKA	x		X			
TRUSTEE KELI'I AKINA						Not present at vote
TRUSTEE BRENDON KALEI'AINA LEE			X			
TRUSTEE CARMEN HULU LINDSEY			X			
TRUSTEE ROBERT LINDSEY			X			
TRUSTEE JOHN WAIHE'E						Excused
TRUSTEE COLETTE MACHADO			X			
TOTAL VOTE COUNT			6			3
MOTION: [ ] UNANIMOUS [ x ] PASSED [ ] DEFERRED [ ] FAILED						
Motion passed with six (6) yes votes, and three (3) excused.						

**2. Federal Legislative Matrix\*\*†, August 21, 2019**

**Chair Colette Machado** – We will now move to ratify the Federal Legislative Matrix, which was discussed in yesterday’s committee meeting.

**Trustee Kalei Akaka moves to approve Administration’s recommendations on:**

- OHA FED 4: S. 126 / H.R. 558;
- OHA FED 5: S. 1413 / H.R. 3588;
- OHA FED 6: S. 2165 / H.R. 3846;

- OHA FED 7: S. 2191; and
- OHA FED 8: S. 2037; all as SUPPORT,

while excluding OHA FED 3: S. 804 / H.R. 1806 from the vote, on the Federal Legislative Matrix dated 08/21/19.

Trustee Dan Ahuna seconds the motion.

**Chair Colette Machado** – It has been moved and seconded to approve the recommendation from the Committee on Beneficiary Advocacy and Empowerment on our Federal Legislative Matrix. Roll call vote please.

Trustee Kalei Akaka moves to approve Administration’s recommendations on:						
<ul style="list-style-type: none"> <li>• OHA FED 4: S. 126 / H.R. 558;</li> <li>• OHA FED 5: S. 1413 / H.R. 3588;</li> <li>• OHA FED 6: S. 2165 / H.R. 3846;</li> <li>• OHA FED 7: S. 2191; and</li> <li>• OHA FED 8: S. 2037; all as SUPPORT,</li> </ul>						
while excluding OHA FED 3: S. 804 / H.R. 1806 from the vote, on the Federal Legislative Matrix dated 08/21/19.						
Trustee Dan Ahuna seconds the motion.						
TRUSTEE	1	2	‘AE (YES)	A‘OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEINA‘ALA AHU ISA						Excused
TRUSTEE DAN AHUNA		x	X			
TRUSTEE KALEI AKAKA	x		X			
TRUSTEE KELI‘I AKINA						Not present at vote
TRUSTEE BRENDON KALEI‘ĀINA LEE			X			
TRUSTEE CARMEN HULU LINDSEY			X			
TRUSTEE ROBERT LINDSEY			X			
TRUSTEE JOHN WAIHE‘E						Excused
TRUSTEE COLETTE MACHADO			X			
TOTAL VOTE COUNT			6			3
MOTION: [ ] UNANIMOUS [ x ] PASSED [ ] DEFERRED [ ] FAILED						
Motion passed with six (6) yes votes, and three (3) excused.						

**B. Committee on Resource Management**

- 1. Action Item RM #19-10: Approval of a second amendment to BOT #12-05 – Kaka‘ako Makai Policy relating to the allocation of revenue from OHA’s Kaka‘ako Makai properties to the Land Legacy Program. (1<sup>st</sup> Reading)**

**Chair Colette Machado** – Members we are moving on to V.B. the Chair would like to call on the Resource Management Committee Chair Trustee Dan Ahuna. We are item V.B.1. which is Action item RM #19-10.

**Trustee Dan Ahuna moves to approve of a Board of Trustees (BOT) Policy Second Amendment to the Kaka‘ako Makai Policy, Section 3.A.2, originally adopted on September 20, 2012, and amended on August 1, 2017, to state:**

**Allocate 20% of gross revenue for grants and 50% of net revenue for OHA Legacy Land Program (net revenue equals gross revenue minus direct operating expenses, excluding Kaka‘ako Makai planning and development-related costs) (\*The 50% allocation of net revenues to LLP shall terminate at the end of FY 2021)**

**Trustee Carmen Hulu Lindsey seconds the motion.**

**Chair Colette Machado** – Members I'd like to acknowledge that before we do the vote that this is the first reading, so this will come back again at our next BOT for a second reading before it is completely ratified. If we are ready, I will call for the vote. Roll call vote please.

Trustee Dan Ahuna moves to approve of a Board of Trustees (BOT) Policy Second Amendment to the Kaka'ako Makai Policy, Section 3.A.2, originally adopted on September 20, 2012, and amended on August 1, 2017, to state:

Allocate 20% of gross revenue for grants and 50% of net revenue for OHA Legacy Land Program (net revenue equals gross revenue minus direct operating expenses, excluding Kaka'ako Makai planning and development-related costs) (\*The 50% allocation of net revenues to LLP shall terminate at the end of FY 2021)

Trustee Carmen Hulu Lindsey seconds the motion.

TRUSTEE	1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEINA'ALA AHU ISA						Excused
TRUSTEE DAN AHUNA	x		X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI'I AKINA						Not present at vote
TRUSTEE BRENDON KALEI'AINA LEE			X			
TRUSTEE CARMEN HULU LINDSEY		x	X			
TRUSTEE ROBERT LINDSEY			X			
TRUSTEE JOHN WAIHE'E						Excused
TRUSTEE COLETTE MACHADO			X			
TOTAL VOTE COUNT			6			3

MOTION: [ ] UNANIMOUS [ x ] PASSED [ ] DEFERRED [ ] FAILED  
 Motion passed with six (6) yes votes, and three (3) excused.

- 2. Action Item RM #19-11: Approval of the Habitat for Humanity Maui Organization to Distribute the Previously Approved \$35,000 of Emergency Disaster Relief for Kaua'ula Maui.**

**Chair Colette Machado** – Trustee Dan Ahuna we are now on Action Item RM #19-11 another referral from your Resource Management Committee.

**Trustee Dan Ahuna moves to**

- 1) Approve the selection of the Habitat for Humanity Maui organization to distribute the previously approved \$35,000 of emergency disaster relief for Kaua'ula Maui; and**
- 2) Authorize and approve the transfer and use of funds available in OHA's FY20 Core Operating Budget and needs to be reallocated from Program 2100-CEO, Object Code 57110-Fee for Service to Program 3800-Grants, Object Code 56530-Grants in Aid.**

**Trustee Carmen Hulu Lindsey seconds the motion.**

**Chair Colette Machado** – It has been moved and seconded. Is there any discussion, hearing none, roll call vote please.

Trustee Dan Ahuna moves to

- 1) Approve the selection of the Habitat for Humanity Maui organization to distribute the previously approved \$35,000 of emergency disaster relief for Kaua‘ula Maui; and
- 2) Authorize and approve the transfer and use of funds available in OHA’s FY20 Core Operating Budget and needs to be reallocated from Program 2100-CEO, Object Code 57110-Fee for Service to Program 3800-Grants, Object Code 56530-Grants in Aid.

Trustee Carmen Hulu Lindsey seconds the motion.

TRUSTEE	1	2	‘AE (YES)	A’OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEINA‘ALA AHU ISA						Excused
TRUSTEE DAN AHUNA	x		X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI‘I AKINA						Not present at vote
TRUSTEE BRENDON KALEI‘ĀINA LEE			X			
TRUSTEE CARMEN HULU LINDSEY		x	X			
TRUSTEE ROBERT LINDSEY			X			
TRUSTEE JOHN WAIHE‘E						Excused
TRUSTEE COLETTE MACHADO			X			
TOTAL VOTE COUNT			6			3

MOTION: [ ] UNANIMOUS [ x ] PASSED [ ] DEFERRED [ ] FAILED  
 Motion passed with six (6) yes votes, and three (3) excused.

**Chair Colette Machado** – Members before we proceed with the next item. If there is any opportunity that you would like to go into Executive session to consult with our Attorney and Consultants relating to the Kalona Brand Company LLC private placement Investment Opportunity this is where I would allow for an Executive Session to take place before we come back to take the vote. Unless you folks are all ready to move forward. I am only doing this because Trustee Robert Lindsey was not here at our meeting yesterday. He may have some questions; I want to provide that opportunity for him.

**Trustee Robert Lindsey** – Chair Machado, I appreciate the courtesy but I do not have any questions.

**Chair Colette Machado** – How about any other Trustees that would want to consult further. If not then we will proceed.

3. **Action Item RM #19-12: Consider funding the Kalona Brand Company LLC private placement Investment Opportunity in an amount not to exceed \$2.7MM from the Hawaii Direct Investment portfolio.**

**Chair Colette Machado** – I would like to call on the Chair of the RM Committee for Action Item RM #19-12.

**Trustee Dan Ahuna moves to approve the private placement investment in Kalona Brand Company LLC, in an amount not to exceed \$2.7MM, from the Hawaii Direct Investment (HDI) portfolio.**

**Trustee Brendon Kalei‘āina Lee second the vote.**

**Chair Colette Machado** – It has been moved and seconded. Any further discussion before I call for the roll call.

**Trustee Robert Lindsey** – Yes, I would like to offer up some remarks. I am here to strongly support the action item because I have said from time to time at this table we need to grow OHA’s wealth to meet the ever-growing basic needs of our people. Particularly in education, health and housing. As I understand this \$2.7 million investment is an investment in agriculture for the future. It will not be taking away anything from our

annual grants or sponsorship efforts for our people. Right now, the only revenue sources we have are one, our financial portfolio which is at the mercy of the stock market. One day the market is through the roof, another day it's heading into the tank. Market volatility is the present norm. The talk of an impending recession, a recession worse than 2008 scares me.

Two, we receive \$15.1 million in ceded lands revenue annually from the State. We deserve more but the question is when will we get the State to pay us our just do for our people. Three, we receive about \$3 million from the Legislature which is a drop in the bucket. In the mean while a segment of our population of our lāhui continue to live day to day, hand to mouth. Through this investment, we are dealing with, to me, a great partner. A gorilla of a partner, an Ali'i Trust established by our beloved Ali'i Pauahi. The Trust that employs and consults with attorneys and analysis who will find every ghost in the rafters if there is one to be found. Yes, any investment has risk, but partnering with KS gives me comfort. KS is a strong organization, a very risk diverse organization. How do I know that, I've worked for the empire for 24 years. Some doubt the future of Ag in Hawaii. Have the guile to say that Ag is dead. It's not, Ag is not dead on the Big Island, there are a lot of good farmers and ranchers on the Big Island and even here on Oahu. Right now, this investment targets a special high value crop, cacao. But in the future, there are other possibilities for other Ag commodities.

The market for cacao is there, its 5,000 miles away. We have the land, we have the water, we have the farmers, we have the markets. We are an import State; we bring in 90% of our fuel and 80% of our food. This is in my view a worthy investment in the future and in agriculture. I come from a paniolo family and my brother and I were truck farmers once upon a time. I'd like to conclude by saying, we are kanaka, we are people of the land. And I think an investment like this will help us, will take us back to our roots and it will help us to think about future possibilities on the Big Island, in Puna, and in Wao Kele o Puna and also on our lands here on Oahu. Thank you so much.

*9:55 am Trustee Keli'i Akina arrives to the meeting.*

**Chair Colette Machado** – Thank you Trustee Robert Lindsey. I would like to acknowledge the arrival of Trustee Keli'i Akina. Trustee Keli'i Akina we are on item V. We are asking for discussions at this time.

**Trustee Brendon Kalei'āina Lee** – Thank you Madame Chair, I would like to rise at this time and speak in favor of the motion. For all the reasons that we spoke of yesterday and to remind the other Trustees of a few things. More along the lines of the actually investment and our portfolio overall. As Ray stated yesterday our goal is always to beat inflation plus 2% and the market has typically been giving us 8%. With what their due diligence was for their "dooms day" scenario would be to take what the valuation of the investment is and cut it in half which would be 9% which is still beating what our target is, what we are looking at. In essence, as is typically of private equity investments, this is a hedge against the rest of our portfolio. Although it's a small amount we are looking at an investment of a return of 12%, we don't know what the market is going to be in 15 years, and yes there is risk and there is no guarantee of the 12%. But you can't plan on what is guaranteed and what ifs. So we look at an investment of a 12% that is a very nice hedge against what the market could or could not be doing 15 years from now.

Also, to keep in mind of the forward looking thoughts of what Trustee Robert Lindsey said. What was brought to our attention to the due diligence of our administration was that Kalona Iki is paying full market value lease for Kamehameha lands where this project is going to be taken place. KS is an investor financially and they could have foregone giving financial assistance by giving the land lease free. They did not. This company is paying full market value for the lease. As Trustee Robert Lindsey said, if we are forward thinking and given the fact that Kalono Iki has expressed that their intention is to horizontally integrate and create cacao farms in other places in the State, this does bring our other lands, especially Kūkaniloko which we plan to do agriculture on into play. This gives us in the playing field right now who we know for a fact is willing to pay market value lease for ag land. They are not going to come and say, oh, we want a discount. Because they are already operating in a business model that is not getting a discount they are paying full market value.

Also, to keep in mind, yes as Trustee Kalei Akaka said, \$2.7 million on its own is a lot of money. But when you look at the value of our overall portfolio as the investment team stated this is less than 1%. So if we look at the percentages not the dollar amount this is a very small amount. To keep in mind we are not pulling this money out of a drawer. This money is currently invested in something else, in an account or in bond yields, which is significantly less than the stock market, or what we are looking to make in this investment. Again, at Trustee Robert Lindsey said, this money is not being pulled away from beneficiaries, it's already in the Native Hawaiian Trust, it's already invested in something else that is earning us a very small yield. We've been looking to get more active in our Hawaii Direct Investment policy; this gives us a foot in the door. It's a very nice return and as Trustee Robert Lindsey said, you cannot beat a partner like Kamehameha Schools. Who even with all of their due diligence didn't even come near to the due diligence that our administration did. And they came back with nothing but positive check marks for our mission statement, our upcoming strategic plan and our overall policies to our investment. Thank you Chair.

**Trustee Keli'i Akina** – First of all fellow Trustees I apologize for being late today. I thank you for understanding. This is a very difficult issue for me to address because I am in wholehearted support of what I heard Trustee Robert Lindsey and Trustee Brendon Kalei'āina Lee expressed in terms of the commitment to a forward moving direction. I think we do need to be talking about investments, we do need to talk about Hawaii Direct Investments and that's an area we decided we need to move forward on. The reason it is difficult for me is that this particular proposal raises some challenges with risk and in terms of timing and other priorities, we have right now.

In terms of priorities and I won't belabor this much because we had very good discussion yesterday at the RM Committee. In terms of priorities I believe we need to move ahead and make progress on Kaka'ako and Iwilei even though much of that is not direct investment, direct investment could be used to bring in partners in both of those projects. I think we are long behind in terms of our schedule in developing these frontline engines to our finances and they need to move forward. Secondly, in terms of timing, I think we are in the process of doing something very good now which is revising our fiscal policies. I'd like to see us continue that process in revising our policies and having good policies in terms of Hawaii Direct Investment.

I am concerned as I expressed yesterday with the relative risk involved here. The presentation made by Kalona was very exciting but it was based upon very optimistic figures and I had asked what would happen to our \$2.7 million if one of two occurrences took place that either the venture failed or the venture failed to be able to raise the total \$17 million that they need to do. This is fairly risky for us. Kamehameha was mentioned and they are the finest example of making good investments. But their situation is very different from ours. We are just starting out and the timing for taking this risk may not be best for us. I want to close with once concern that I have and I want us to discuss this concern with each other. When we invest directly in the market here in becoming a backer of a specific business, we also compete with other businesses. There are 500-700 farmers who identify as Native Hawaiian and Pacific Islander. These are small families on small plots of land. They are in direct competition with this project in many ways. They are looking for diversification as well. I am just a little bit concern of the role that OHA will play as a competitor to the beneficiaries. For this reason, and the others I will be voting no on this proposal. But I do want to say I am very glad that we are looking at it and want to work on this direction in the future.

**Trustee Brendon Kalei'āina Lee** – Madame Chair are you going to allow this discussion about competition that Trustee just called for.

**Chair Colette Machado** – Not at this time.

**Trustee Keli'i Akina** – I am not calling for it at this time.

**Chair Colette Machado** – You are not asking for a debate he is just asking for his opinion to be recorded.

**Trustee Keli'i Akina** – Just a policy...

**Trustee Brendon Kalei‘āina Lee** – He just said he would like us to have this discussion about the competition with other beneficiaries and native peoples that this would come into competition. If we are going to have that discussion I would like to have it because that is a false statement based on what was presented yesterday.

**Trustee Keli‘i Akina** – I’m just saying that I would like us to have a policy discussion on that as we look at our policy.

**Chair Colette Machado** – You make a lot of offers for us to consider other issues too, so that doesn’t mean we are going to react to it immediately.

**Trustee Keli‘i Akina** – Thank you.

**Chair Colette Machado** – The priority right now, sorry the intent right now is to approve up or down this measure with 6 votes. .

**Trustee Brendon Kalei‘āina Lee** – Point of clarification Madame Chair.

**Chair Colette Machado** – Trustee Brendon Kalei‘āina Lee.

**Trustee Brendon Kalei‘āina Lee** – But by making the statement that Trustee Keli‘i Akina just did about having a discussion that this investment is in competition with smaller farms, that does affect this vote. And that is not a true statement. Kalona Iki yesterday when they presented specifically said how this benefits the smaller farms. If the smaller farms choose to grow into cacao, and they only have 5 or 10 or 1 acre, they will not have the ability to take their product to market and make a profitable living. Because Kalona Iki is going to have their own processing plant here on the island that will give the smaller farmers an avenue to send their product to market to be processed and to be purchased at a fair and much higher rate by shipping it off to the mainland. That statement that this investment would be in direct competition with smaller farms is not a true statement Madame Chair.

**Chair Colette Machado** – Would you like to clarify your sense of competitiveness with Kalona Iki’s primary single crop outside of the other cash crops of avocado and ulu?

**Trustee Keli‘i Akina** – I would thank you very much. To clarify what I was saying earlier. I’m not calling for a discussion now, I’m saying as we look at our policy for Hawaii Direct Investment we do need to look at and discussion and I encourage us to do so. What happens when we become the operator or investor of a business that is in the competitive market with other business in Hawaii? It’s something that we need to explore. Now as to the extent of competition. Kalona address that yesterday, they responded that they would be doing positive things for Native Hawaiians. I don’t deny that at all, I agree with Trustee Lee that, that was said yesterday. And it’s very possible this business will actually help native Hawaiian farmers. But it’s also possible that it will be in competition with them. It’s not an either or, or true or false situation. It’s both and, and we need to explore what position that we want to take. Especially when beneficiaries look to us and they say why are you backing this entity rather than another. Whether we are or not it’s something we need to talk about. By the way to put this in context, that was just the fourth and last of my concerns. I am primarily concerned about the risk at this time and most of all the timing in respect to our priorities.

**Trustee Dan Ahuna** – You know yesterday I spoke to functionality and intentionality. The reason why I spoke to these two terms is because it’s about maximum impact. When I say maximum impact, the role of competition has no role in this. Has no role, we are trying to maximize for our beneficiary impact capital needs are our beneficiary needs. When I say this is because we are looking to be mission aligned. This is our role, this our job, this our fiduciary obligation to be mission aligned. A lot of times when we invest globally, we don’t know what we are investing in. I remember one time we found out we were investing in supporting manufacturing guns. Those are the things that do not align with what we want to invest in the intentionality. So for me our priorities right now is to be mission aligned and the timing is perfect. Mahalo.

**Chair Colette Machado** – I am ready to call for the vote, unless there are other comments that would like to be made at the table. Hearing none, no other comments, roll call vote please.

Trustee Dan Ahuna moves to approve the private placement investment in Kalona Brand Company LLC, in an amount not to exceed \$2.7MM, from the Hawaii Direct Investment (HDI) portfolio. Trustee Brendon Kalei‘āina Lee second the vote.							
TRUSTEE		1	2	‘AE (YES)	A‘OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEINA‘ALA AHU ISA							Excused
TRUSTEE DAN AHUNA	x			X			
TRUSTEE KALEI AKAKA					X		
TRUSTEE KELI‘I AKINA					X		
TRUSTEE BRENDON KALEI‘ĀINA LEE		x		X			
TRUSTEE CARMEN HULU LINDSEY					X		
TRUSTEE ROBERT LINDSEY				X			
TRUSTEE JOHN WAIHE‘E							Excused
TRUSTEE COLETTE MACHADO				X			
TOTAL VOTE COUNT				4	3		2
MOTION: [ ] UNANIMOUS [ ] PASSED [ ] DEFERRED [ x ] FAILED Motion failed with four (4) yes votes, three (3) no votes and two (2) excused.							

**C. Joint Committee on Beneficiary Advocacy and Empowerment and Resource Management**  
**1. Action Item BAE/RM #19-07: FB 20-21 Emergency Financial Assistance Grant Recommendation.**

*Action item failed and did not move out of the Joint BAE/RM Committee. Item removed from agenda.*

**D. Action Item BOT #19-12: Extend the time for the Permitted Interaction Group, approved on May 30, 2019, to investigate the alignment and update of the existing Board of Trustees By-Laws for OHA’s Board Governance Framework from July 31, 2019 to no later than September 30, 2019.**

**Chair Colette Machado** – Members I’d like to call on Trustee Lee for V.D. which is Action Item BOT #19-12 regarding the extension of the Permitted Interaction Group By Laws committee and the Governance Framework. Extending from July 31, 2019 to no later than September 30, 2019.

**Trustee Brendon Kalei‘āina Lee moves to extend the time for the Permitted Interaction Group, approved on May 30, 2019, to investigate the alignment and update of the existing Board of Trustees By-Laws for OHA’s Board Governance Framework from July 31, 2019 to no later than September 30, 2019.**

**Trustee Carmen Hulu Lindsey seconds the motion.**

**Chair Colette Machado** – It has been moved and seconded. Any further discussion, if not roll call vote.

Trustee Brendon Kalei'aina Lee moves to extend the time for the Permitted Interaction Group, approved on May 30, 2019, to investigate the alignment and update of the existing Board of Trustees By-Laws for OHA's Board Governance Framework from July 31, 2019 to no later than September 30, 2019.  
Trustee Carmen Hulu Lindsey seconds the motion.

TRUSTEE	1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEINA'ALA AHU ISA						Excused
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI'I AKINA			X			
TRUSTEE BRENDON KALEI'AINA LEE	x		X			
TRUSTEE CARMEN HULU LINDSEY		x	X			
TRUSTEE ROBERT LINDSEY			X			
TRUSTEE JOHN WAIHE'E						Excused
TRUSTEE COLETTE MACHADO			X			
TOTAL VOTE COUNT			7			2
MOTION: [ ] UNANIMOUS [ x ] PASSED [ ] DEFERRED [ ] FAILED Motion passed with seven (7) yes votes, and two (2) excused.						

**Chair Colette Machado** – Right now we are scheduled to go into Executive Session under VI. What I would like to do since we have two community concerns, I would like to take them out of order and then go into Executive Session to discussion the State Auditor's report 18-08. If that is ok with you folks I'll call on Samuel King who is present today and under community concerns.

**VII. COMMUNITY CONCERNS**

**Chair Colette Machado** – If you could please come forward. Followed by Ilima Long.

**Samuel King** – (Attached to the minutes is testimony and Samuel King submitted via email) Aloha, good morning Chair Machado, Trustees. I am Samuel Wilder King II. I have been the organizer of Pro Thirty Meter Telescope rally and I am one of the leaders of Pro TMT Group Imua TMT. I am here today to request that OHA issue a resolution condemning bullying and threats by members of our community and especially by and against OHA beneficiaries related to anyone's stance on the Thirty Meter Telescope situation. The vast majority of the most vitriolic language and threats that I have seen have come from the protectors on Maunakea and I believe a resolution from this body can have the greatest effect by addressing that group specifically. Although a broad condemnation of any racist or derogatory remarks by either side is in order. I apologize for the language I think it's important to understand what kind of rhetoric I am referring too.

From TMT Supporters I've seen statements that are racist and derogatory along the lines of majority of this island stay on section 8 and ebt. Another person referred to all Hawaiians seemingly as incredibly short sided and irrational. From protectors I have seen language along the lines of, you are a fucking haole who thinks they know our culture, haole stay the hell off our island. On a post from Governor Ige in response to a comment that there will be no damage on the aquifer, someone wrote fk you little c\*\*t. Governor Ige what kermit you bitch ass Jap. How you like if we put Mt. Fuji up for sale. Numerous post have called Kalepa Babayan a Hōkūlea navigator a traitor and a haole. Another post with a picture of my brother on a flyer referred to my brother sorry what is a white dude doing on this clearly not Hawaiian lol. I am an OHA beneficiary and so is my brother.

I haven't seen physical violence from supports yet however, those should also been condemned. I have seen them from protectors such as in response to a post of the recent poll results that came out of Civil Beat in the Big Island feed Facebook group somebody stated is kapu aloha for the Hawaiians on the mountain, not me I punch people in the head still yet. Kapu donkeys and their fucking faces I'm not one of those kapu aloha....

**Trustee Dan Ahuna** – What is this guy saying?

**Chair Colette Machado** – He is reading comments that have come through.

*(Conversation indiscernible)*

**Samuel King** – I fully agree Trustee Dan Ahuna. This is why I am here; I want this language condemned from either side and all sides. On the Imua TMT Facebook page said bombs are coming. Another person said that they've received people showing up at their office and leaving calls. They've been asked by their boss to stop speaking on TMT because they don't want their business to be hurt. There is another person who posted that, I don't want to read all this language, it's basically said I am going to beat you up, blank kick you, my cousin will beat you up. On a picture of me and my co-organizer Malia Martin on the Governor's Facebook page, somebody said that I think we have to kidnap here lol. Another person said, one day we come for you both, which I am not sure what that means. I have reported that to the police; however, they explained to me that it's not an immediate threat and therefore it's not something they can take action on right now. On a post from Naea Stevens whose is an astronomy student that supports TMT, someone said all right the ali'i have to kill this faka. In response to a Star Advertiser article quoting Gordon Squires who is the public relations individual for TMT who said TMT has the legal right to start work, someone said time for the Hawaiians to start assassinating these terrorist.

We have seen how this rhetoric can lead to self-radicalization online and eventually violence. Bullying leaves scars on victim and the bully. There is another post by a TMT support that said her child in being choked in school and beaten up. And got his legs pulled out from under him and got a bloody eye. If you do not speak out, I fear the victimization of our children will continue and get worst. My greatest concern is that now that school year has begun the bullying will get worst. A victim will snap or a bully will go too far and someone will get killed. I hope that I am exaggerating. But I am here today to mitigate the risk that I am not. I implore you please send a message to all the protector and their supports to condemn any bullying in schools or vicious rhetoric online. I have done and will continue to do the same to the supports of the Thirty Meter Telescope. Mahalo.

**Chair Colette Machado** – Thank you. This is community concerns. We want to thank you Mr. King for coming and addressing the horrible language that you just expressed to us. That is basically it. We will call Ilima Long to the table.

**Ilima Long** – Aloha Chair Machado, Aloha Trustees. My name is Ilima Long and I've been on the Maunakea since July 12 off and on, have to take care of life here and there. I'm affiliate with Huli the Hawaiian Unity Liberation Institute which has provided substantial financial logistical legal and media and educational support on the front lines since July 12<sup>th</sup>. I am also a Ph.D. student at the University of Hawaii at Mānoa in Political Science and am affiliated with Kia'i Ke Kahaukani the UH Student organizing group for the protection of Maunakea at UH Mānoa. I'm here to provide the Board a summary update of activities and visitors to the mauna that reflect some of the ways that this stand to protect Maunakea, that the pu'uhoonua and the kupuna frontline have brought out lāhui together in love and support, a cultural practice and education, an economic support and in the healing support of aloha and unity.

I know you are all busy people and may not have the time to be glued to social media and keep up with all this. This is why I wanted to come and provide a little bit of summary. On average during the weekends up there, we have anywhere from 2 to 7 thousand people come up and visit Friday, Saturday and Sunday. We've had 5 weekends of mass gatherings up on the mauna. Which on the low end would be somewhere around 10,000 people. On the high end 35,000 and somewhere in between of how many people predominately beneficiaries, predominately native Hawaiians who have come up there. The other day we have 55 students from Kealakehe's High School STEM Academy come pay a visit to the mauna and sit on the side and observe hookupu and ceremony at the tail end of their weeklong summer STEM Academy. We've had a number of schools come up, we've had student representation from HPU, Chaminade, UH Mānoa, UH Hilo and from all of the Community Colleges. And a number of schools and kumu from Kanaeokana Affiliated Institutions as well. Hālau Ku Mana teachers and students, Anuenue teachers and students. Tomorrow we have Nawahiokalaniopuu High School

coming up with about 100 students and teachers and they will be teaching all 5 classes of the 9:30 block of the Pu'u Huluhulu University. They will be providing service at the operating stations whose signs will be switched in to ōlelo Hawaii and they are bringing food for the pu'uhoonua and will be presenting hookupu to the kupuna.

Elected officials that have come up to the pu'uhoonua and have been received entirely through kapu aloha include Governor Ige, Lt. Governor Josh Green, Mayor Kim, State Senator Kai Kahele and Kurt Favela, Congress Women Tulsi Gabbard and Mazie Hirono. UH officials were received with kapu aloha, President David Lassner, Provost Michael Bruno, UH Maui Chancellor Lui Hokoano and Chancellor of UH West Oahu Dr. Judy Olivera as well as the entire representation of the Pukoa Council short of UH Hilo. Pacific delegations that have come up and presented their culture and their gifts include Tonga, Samoa, Pan Micronesian delegation, Maori, Tahitian, Philippines, Korean, and Guam. We've had representations from Hawaiian Institutions such as Kamehameha School's alumni, the Royal Order of Kamehameha Hawaii Island and Maui. Hale o Na Ali'i of Hawaii, Lunalilo Homes, Association of Hawaiian Civic Clubs, Center for Native Hawaiian Advancement, KS Kapalama faculty and staff are coming up soon. Protect Kahoolawe 'Ohana, Hookuikahi I Puukohola, Kamehameha Schools has shown support by Kanaeokana and of course some of you Trustees have been up there and we really, really appreciate that support. At least 25 kumu hula, the Hui Kalai kii o Kupaa'i kee carved four new kii and presented them to leaders of the Kia'i up there about a week ago. That was an amazing experience and to witness our culture in action up there at that high level was something else.

We've also received countless letters of support and statements from native nations and tribe councils throughout the US and Canada. We even have received statements, we even seen statements from Universities affiliated with TMT partners Canadian affiliations Acura, including Victoria University of British Columbia, University of Toronto stating their concern that they do not want to be doing research at the expense of the indigenous people's wishes and consent. We've also taught 358 classes up there through Pu'uuhuluhulu University in the course of a month. We are grateful in the ways that OHA has shown support. The ways that it has fulfilled its mandate to support its beneficiaries which we do believe it has the right to do without State interference or repercussions. OHA's concern and aloha for its beneficiaries have been highlighted through this struggle. Although Trustees on both sides of the TMT issue sit at this table they have come together to support the health and safety of their beneficiaries on the Mauna. This is part of politics putting the people before politics and before profit. Lastly, the immediate future remains unclear and unknown. All signs quite literally on the side of the road now, point to an oncoming crack down by the State. We request that OHA restate and reaffirm their position asking that the Governor not use the National Guard on our people or weapons of disbursement such as the LRAD, tasers and pepper spray. This is the real bully that we need to be addressing.

There's no need for this threat of violence. We is also no need for this threat of State violence, as we are remain dedicated to nonviolence and kapu aloha. I know that any of us on the mauna and any leadership on the mauna are happy to make a statement to condemn any language that is outside of kapu aloha in our entire community and in archipelago on both sides of this issue. Mahalo.

**Chair Colette Machado** – Thank you Ilima.

## **VI. EXECUTIVE SESSION**

**Chair Colette Machado** – Members the Chair would like to entertain a motion for recuse ourselves into Executive Session pursuant to HRS 92-5 (a)(4).

**Trustee Dan Ahuna moves to recuse into executive session pursuant to HRS §92-5(a)(4).**

**Trustee Robert Lindsey seconds the motion.**

**Chair Colette Machado** – It has been moved and seconded. Roll call vote please.

Trustee Dan Ahuna moves to recuse into executive session pursuant to HRS §92-5(a)(4). Trustee Robert Lindsey seconds the motion.						
TRUSTEE	1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEINA'ALA AHU ISA						Excused
TRUSTEE DAN AHUNA	x		X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI'I AKINA			X			
TRUSTEE BRENDON KALEI'ĀINA LEE			X			
TRUSTEE CARMEN HULU LINDSEY			X			
TRUSTEE ROBERT LINDSEY		x	X			
TRUSTEE JOHN WAIHE'E						Excused
TRUSTEE COLETTE MACHADO			X			
TOTAL VOTE COUNT			7			2
MOTION: [ ] UNANIMOUS [ x ] PASSED [ ] DEFERRED [ ] FAILED Motion passed with seven (7) yes votes, and two (2) excused.						

**Chair Colette Machado** – Let’s clear the room.

**Sylvia Hussey** – May I request Maile and Corp Counsel because of the topic.

**Chair Colette Machado** – Ok.

**The Board resolved into Executive Session at 10:25 am**

- A. Presentation of the results of staff’s due diligence analysis of a potential private placement investment opportunity utilizing Section 18. entitled “Hawai`i Direct Investment Policy” of the Native Hawaiian Trust Fund Investment Policy, in consultation with OHA Board Counsel Robert G. Klein, Esq., Corporate Counsel Raina Gushiken, OHA Interim CEO Sylvia M. Hussey, Ed.D., and Craig Chaiken, CFA with Segal Marco Advisors re: questions and issues pertaining to the Board’s powers, duties, privileges, immunities, and liabilities related to the potential investment in Kalona Brand Company LLC and the Board’s investment policy. Pursuant to HRS 92-5(a)(4).**

*Prior to discussion of item V.B.3. it was decided by the Trustees that discussion in executive session was not needed. No discussion regarding this item took place in executive session.*

- B. Consultation with Board Counsel Robert G. Klein, Esq. and Corporate Counsel Raina Gushiken re: questions and issues pertaining to the Board’s powers, duties, privileges, immunities, and liabilities relating to the State Auditor’s request for the status of implementation of the audit recommendations in Report 18-08, Pursuant to HRS §92-5(a)(4).**
- C. Approval of Minutes**
  - 1. May 2, 2019
  - 2. May 30, 2019
  - 3. June 6, 2019
  - 4. June 20, 2019

**The Board reconvenes in open session at 11:13 pm.**

## **VIII. BOT WORKSHOP**

### **A. OHA Strategic Planning 2020+ Phase III, *Workshop Two*, Facilitation by DTL to help BOT members identify strategies toward achieving the strategic direction.**

**Chair Colette Machado** – Aloha everyone, I'd like to convene the Board of Trustees meeting in open session. Members we are now on VIII. BOT Workshop on the OHA Strategic Planning 2020+ Phase III, I'd like to call on Sylvia.

**Sylvia Hussey** – We will have Lisa take us through the Strategic Planning workshop.

**Lisa Watkins-Victorino** – Aloha Chair and Trustees. We are going to do our phase III workshop today. We have as in our last workshop DTL here to facilitate the process. We will be calling on Kirra Downing who will facilitate the process. She will run us through the activity and discuss the timeline. We need to consider some of the options for the timeline. Just in a nutshell today, we are really looking to make some priorities based on the information, data that was presented. What we have before you and what Kirra will go over are all of the different strategies that we've collected from your haawina, we've also looked at different reports and the data and as well as the kaaha team reviewing that too. I have going to have Kirra come up and take us through our workshop.

**Kirra Downing** – Aloha Trustees. Follow up to our meeting on Molokai we wanted to recap our objectives for this working group. They are to review the strategies, share historically the milestones and identify strategies going forward and what that timeline looks like.

*(Kirra begins her PowerPoint presentation, please see attached PowerPoint)*

**Lisa Watkins-Victorino** – I just want to clarify that September 5<sup>th</sup> is going to be when you say these are the strategies that we are going to move forward. After that towards the end of the presentation, you will see the next steps. We will be coming to administration with recommendations on the metrics and the tactics. What this part really is what is that direction and focus the board would like to see then administration will do their due diligence and look at data and say here is what we might want to do. That won't happen till after the Board has decided on the strategies.

*(Kirra continues with her PowerPoint presentation)*

**Trustee Brendon Kalei'āina Lee** – I was looking at a 16-year time frame which may sound odd. But we are on a 4-year election cycle. So I am trying to be cognizant of when new Trustees will be cycling in and cycling out. Would be very ineffective for you folks to be reporting back and we have three new Trustees who just got on the board who won't have any idea what you are talking about. So that won't help the new Trustees and that won't help your folk's team that won't set anybody up for success. So that being said what I would like to see if a 15 year time horizon, I know that doesn't quite meet the election cycle, but here is the reason why and having a three year course correction report back. If the plan is for this strategic plan to start in 2020, so 2023 would be in the middle of everyone's election cycle. So no matter when you report in 2023, unless you do it in January, based on when the data comes back to the Department that highly unlikely. If we are lucky maybe we might get it at the end of that fiscal year of calendar year 2023, more than likely latter. That should be more than enough time for any new Trustees who was elected to have their own workshop to be brought up to speed and know what is going on with the strategic plan. That way when the team does come back and report on the findings of where we are so far, do we need course correction, those new Trustees will be well versed and up to speed and will be able to participate and give their own ideas.

**Kirra Downing** – Yes, and having the biennium and budgeting.

**Trustee Brendon Kalei'āina Lee** – It would actually fall on the end of a biennium because the biennium fall on an odd year. So it would actually work into a biennium.

**Chair Colette Machado** – But it wall might change if the legislature going to set up term limits. Which they have tried and have not been successful.

**Trustee Brendon Kalei‘āina Lee** – Yes, but the election cycle would still be the same.

**Trustee Dan Ahuna**- What about a 4-year frame, just because we may overlap.

**Chair Colette Machado** – I want to understand what is Trustee Lee explaining to the review and updates with the strategic plan. What is he throwing out 8 years?

**Kirra Downing** – He said 15 with a three year.

**Trustee Brendon Kalei‘āina Lee** – So when you look at the other big organizations, even in our current strategic plan. They extended it out so it was a longer time horizon. So 15 years, Chair, would basically run us through 8 election cycles, because every two years there is an election. So that would be 8 election cycles. So the three year, so obviously the team would report back at minimum every year. But every three years which would fall in the middle of an election cycle, is a course correction reporting back. So it's a deeper reporting back, are what the Trustees in 2019 come up with, were they are good idea, are they being successful, are they not, do we need to reevaluate and come up with different strategies, or are the strategies ok but the angle of attack we are taking to address these strategies are they not working. So given the time horizon of 15 years that would give this body 4 opportunities of whether they want to course correct and make a significant change to the strategic plan. Not just this is the strategic plan for 2019 and this is what we are going to run with live or die all the way to the end. This give the Board of Trustees an opportunity mid election cycle so that any new Trustees that come on have had time to be brought up to speed of whether or not they feel a course correction is necessary.

**Chair Colette Machado** – Raina what is our requirement by law to comply with the strategic plan.

**Trustee Carmen Hulu Lindsey** – This last one was 10 years.

**Trustee Brendon Kalei‘āina Lee** – There is a requirement? No strategic plan in internal there is no law.

**Chair Colette Machado** – So who is requiring us except our policy?

**Sylvia Hussey** – It's just in good governance you would set a plan period, as you would set a monitoring period. So the one suggestion is 15 years with three year monitoring. There are many others.

**Trustee Dan Ahuna** – I would do four years with two year monitoring.

**Sylvia Hussey** – The research that DTL has done is one it tends to be shorter so none of this 20 year plan and its 20 years. It's shorter. And two it really is up to the organization what makes sense for the organization on their decision making, their financing, how they evaluate their strategies, it really is up to the organization.

**Trustee Robert Lindsey** – I agree with Trustee Lee that we should have a long time frame. Here we are dealing with human behavior. We want to effect systemic change so you know we are not trying to our canoe around, we are dealing with an aircraft carrier. And to effect the kind of changes that we are looking for to uplift our people in health and education, in employment and housing, it's a long-term work piece that we are looking at.

**Trustee Dan Ahuna** – The longer the plan the more stability. The amount of changes in that time, a shorter plan would be effective too. I just thought a shorter plan, a 4 year plan was in line with our time here as Trustees we have 4 years.

**Trustee Carmen Hulu Lindsey** – I agree with Trustee Ahuna, having had experience in the last 8 years. I think it's a good idea to have a long period maybe like what we've had in the past, 10 years. As you recall we wanted to

change the health portion of our strategic but we hesitated because the 10 years were not here yet. At the suggestion of Trustee Lee where we can review it maybe every three years, those changes can be made. So I am open to a length of time, but I think what we had the 10 years probably, I actually don't think it should be according to elections, because when we bring a new Trustee on I think that Trustee should be oriented to everything in OHA so that they are not short of what let's say those that have been on the board for many years know. I am pretty much open but that is my mana'o. I remember wanting to change the health from obesity to substance abuse and we were kind of held back on that for two year.

**Lisa Watkins-Victorino** – I just wanted to support to what Trustee Carmen Hulu Lindsey is talking about. As you recall there were several times it was brought to the table wanting to try and make changes and we had ultimately not made those changes. But with having some check in period I think allows, I like that term course correction. It allows you to say, this isn't working for us and so we are going to change it because we think this is going to be better. And of course it is going to be based on data and information.

**Trustee Dan Ahuna** – The reason why I choose 4 years is because there is a lot of things we still need to do and still work on. I believe in the years to come the IDG, the International Developmental Goals will be implemented. I believe there is more, because we are looking bigger than what we see at our table. We have to look internationally too.

**Chair Colette Machado** – These are really good suggestions so how you plan to decide on how you approach this. A recommendation to present to us on how we are going to finalize this implementation discussion.

**Sylvia Hussey** – So we can bring it back to the Board in terms of a, what we can do is map all the suggestions, if its 15 years here is what is going on with the Board elections piece, here is where our financial biennium are coming so that you can see what a 15 year will look like, what a 10 year might look like what a 4 year check in might look like, what a three year check in might look like, on one piece of paper and then administration can make some recommendations. But then you can have the one sheet and take a look at it all and then decide. Because there is no right or wrong answer. There is not also no reason why you entered in year 2, you are like oh wait we need to even tweak the timeframe and the process which to look at. Even if it's set, it not in stone, no we can't because we aren't in year 3 when we said we are supposed to review. We would constantly be reviewing any way.

**Lisa Watkins-Victorino** – I think that really will reflect what we heard in the initial presentations we did on strategic planning. Where the board wanted to have the flexibility in the new strategic plan. So having course corrections, having the annual reporting, being able to look at everything across and then if you decide it's just not working we are going to change it then you have that ability to that. I think it's about maintaining that flexibility.

**Trustee Robert Lindsey** – We've been in existence for almost 50 years and when we look at that issues the priorities that are before us. I mean these priorities, these issues; these concerns are no different today than they were 50 years ago with our people. The point I want to make, we've had 50 years behind us to look at, and what's clear to me is that we haven't moved the needle much at all in uplifting our people and restoring our nation. So timeframe for me, the longer the better. And as has been suggested by Trustee Lee, we need a plan that has to be nimble and we need to look at it take it seriously every two years, every three years so that if we need to course correct and when we realize our targets are not on target we can make a change quickly so that we don't pour money down a hole that will take us nowhere.

**Chair Colette Machado** – Ok moving forward.

*(Kirra continues her PowerPoint point presentation and goes over the next steps.)*

**Chair Colette Machado** – Is that is?

**Kirra Downing** – Mahalo.

**Chair Colette Machado** – Ok Trustees you have any questions or anything else.

**Trustee Robert Lindsey** – I think what we need to do to evaluate our strategic plan going forward is to develop a happiness meter. Like Denmark has, where we ask our people, are you happy, are you flourishing in life, do you love your job, do you have a house, are you happy in your family situation. I think we need to do something like that so we can hear directly from our beneficiaries whether they are thriving, flourishing or not. Until we do that, I don't think we can have a real time sense of our people and how they are feeling about life in general and their lives.

**Chair Colette Machado** – Any other thoughts before we move to adjourn? Do we have anything to add, announcements?

**Sylvia Hussey** – No announcements but when the budget comes back for realignment the research work on 'ohana report is intended to give us a baseline of what our families look like, what conditions they are in so that we have some bases, a meter as we do our strategic work.

**Trustee Dan Ahuna** - Just to speak on what Trustee Robert Lindsey said. Just the social value that he is talking about. Those are the types of reporting that we need to do that. That's exactly what I am talking about.

**IX. ANNOUNCEMENTS**

NONE

**X. ADJOURNMENT**

**Chair Colette Machado** – If there is no further input, I would like to adjourn the meeting.

**Trustee Dan Ahuna moves to adjourn the meeting.**

**Trustee Carmen Hulu Lindsey seconds the motion.**

**Chair Colette Machado** – It has been moved and seconded. Roll call vote please.

Trustee Dan Ahuna moves to adjourn the meeting. Trustee Carmen Hulu Lindsey seconds the motion.						
TRUSTEE	1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEINA'ALA AHU ISA						Excused
TRUSTEE DAN AHUNA	x		X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI'I AKINA			X			
TRUSTEE BRENDON KALEI'ĀINA LEE			X			
TRUSTEE CARMEN HULU LINDSEY		x	X			
TRUSTEE ROBERT LINDSEY			X			
TRUSTEE JOHN WAIHE'E						Excused
TRUSTEE COLETTE MACHADO			x			
TOTAL VOTE COUNT			7			2
MOTION: [ ] UNANIMOUS [ x ] PASSED [ ] DEFERRED [ ] FAILED Motion passed with eight (8) yes votes and one (1) excused.						

The meeting was adjourned at 12:06 pm.

Respectfully submitted,



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Dayna Pa, Board Secretary

As approved by the Board of Trustees on October 17, 2019.



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Colette Y. Machado, Chairperson  
Board of Trustees

Attachment:

1. Excuse memo from Trustee Leina'ala Ahu Isa
2. Excuse memo from Trustee John Waihe'e IV
3. Testimony of Samuel Wilder King II
4. Testimony received late from Darrell Poole
5. OHA Strategic Planning 2020+ Phase III, Workshop Two, August 22, 2019



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**OFFICE OF HAWAIIAN AFFAIRS MEMORANDUM**  
*Mea ho'omana'o a ke Ke'ena Kuleana Hawai'i*

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To: Chairperson Colette Y. Machado  
From: Trustee Leina'ala Ahu Isa, Ph.D.  
Date: August 19, 2019  
Re: Excused Absence

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Please be advised that I am unable to attend the Board of Trustees meeting on Thursday, August 22, 2019 at 9:30 A.M. due to my doctor's recommendation that I refrain from all activities for the next five weeks because of a medical condition.

Mahalo!

PHONE (808) 594-1888



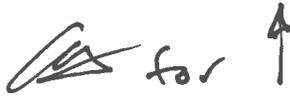
FAX (808) 594-1868

**STATE OF HAWAII**  
**OFFICE OF HAWAIIAN AFFAIRS**  
560 N. NIMITZ HIGHWAY, SUITE 200  
HONOLULU, HAWAII 96817

## MEMORANDUM

TO: Trustee Colette Y. Machado, Chair  
Board of Trustees (BOT)

FROM: Trustee John Waihe'e, IV, Member / At-Large

Handwritten signature of John Waihe'e, IV, with an upward-pointing arrow next to it.

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DATE: August 22, 2019

SUBJECT: ATTENDANCE FOR THE 08/22 BOT MEETING

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I am unable to attend the 08/22 Board of Trustees meeting at 9:30 a.m. due to an unexpected, emergency I need to tend to.

Please EXCUSE my absence and extend my apologies to the rest of the Board of Trustees.

Mahalo.

Dayna Pa

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**From:** Sam King <@gmail.com>  
**Sent:** Tuesday, August 20, 2019 3:09 PM  
**To:** BOT Meetings  
**Subject:** Fwd: Resolution Condemning Abusive Online Behavior

Aloha,

Please include this as my testimony for the upcoming OHA board meeting this Thursday. I intend to testify in person. If you can also include print outs of the articles linked below that would be most appreciated.

Mahalo,

Sam

----- Forwarded message -----

**From:** Sam King <@gmail.com>  
**Date:** Tue, Aug 20, 2019 at 11:30 AM  
**Subject:** Re: Resolution Condemning Abusive Online Behavior  
**To:** William Keli'i Akina <TrusteeAkina@oha.org>, <brendonl@oha.org>, <colettem@oha.org>, <crayna@oha.org>, <dana@oha.org>, <hulul@oha.org>, <kaleia@oha.org>, <leia@oha.org>, <robertl@oha.org>  
**CC:** Anita Hofschneider <ahofschneider@civilbeat.com>, Doe\_info@hawaiiidoe.org <Doe\_info@hawaiiidoe.org>, Hawaii newsnow News <news@hawaii newsnow.com>, Joe Moore <joe.moore@khon2.com>, Lynn Nakagawa <news@kaleo.org>, Stephen Downes <Sdownes@staradvertiser.com>, news@civilbeat.org <news@civilbeat.org>

Aloha,

Just following up on this one. How much longer will our community need to wait for OHA to condemn bullying related to TMT?

[https://www.reddit.com/r/Hawaii/comments/csrqri/teachers\\_mandatory\\_tmt\\_poll\\_legal/?utm\\_medium=android\\_app&utm\\_source=share](https://www.reddit.com/r/Hawaii/comments/csrqri/teachers_mandatory_tmt_poll_legal/?utm_medium=android_app&utm_source=share)

Please let me know. If I missed a resolution that has been introduced please let me know.

Mahalo,

Sam

On Wed, Aug 14, 2019 at 10:37 PM Sam King <@gmail.com> wrote:  
Aloha OHA Trustees,

I recently wrote an op ed outlining the various forms of online abuse that Mauna Kea protesters, protectors, and/or their supporters have been heaping upon the OHA beneficiaries you have been elected to serve:

<https://www.westhawaii.com/2019/08/13/opinion/my-turn-threats-effective-at-silencing-pro-tmt-hawaiians/>

I understand that tensions are running hot on this issue. In all honesty, I think the passion is an important part of our democratic process. It is times like these when our community can grow, learn, and create collective memories. I hope there is an opportunity, or many opportunities, for Native Hawaiian supporters and opponents of TMT to sit down and at least share our mana'o with one another. I want there to be a positive resolution to this situation.

Until that time, however, you have a duty to the beneficiaries to issue a resolution condemning the conduct described in my op ed. The language used by TMT opponents, denying fellow Hawaiians their identity, calling Kalepa Baybayan a traitor, and threatening physical violence (even as a sick joke) on Native Hawaiian supporters of TMT, is unacceptable. It will only lead to further division in our community.

No matter what your stance on TMT and Mauna Kea, I hope we can agree that such language is intolerable.

Mahalo,

Samuel Wilder King II

## Dayna Pa

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**From:** Darrell Poole <@gmail.com>  
**Sent:** Thursday, August 22, 2019 12:58 PM  
**To:** BOT Meetings  
**Subject:** Hawaiian TMT Supporter

Dear OHA,

I, Darrell Kinohiokalani Poole, hereby voice my adamant support for TMT. There is so much to gain for Hawaiians by following through with the TMT project. There is so much to lose if we back out.

Mahalo,

Darrell L.K. Poole  
[@gmail.com](mailto:@gmail.com)



Virus-free. [www.avg.com](http://www.avg.com)

# **OHA STRATEGIC PLANNING 2020 +**

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Phase III, Workshop Two

August 22, 2019

# **ALOHA**

# Meeting Objectives

- 1 Review Strategic Plan landscape
- 2 Identify strategies towards achieving strategic direction
- 3 Discuss 2020 Strategic Plan timeframe

## 2010-2016 Strategic Planning Process

**SEPT 2009**

Approved 6-year plan with 10 strategies and 2-year updates

**JULY 2011**

Review lessons learned and clarify language of the Strategic Results

**DEC 2011**

Approved 2-year extension to 2018

## 2020 Strategic Planning Process

### Phase 1

OHA's Vision & Mission was reviewed and reaffirmed in 2018

- I To raise a beloved Nation
- II To mālama Hawai'i's people and environmental resources, and OHA's assets, toward ensuring the perpetuation of the culture, the enhancement of lifestyle and the protection of entitlements of Native Hawaiians, while enabling the building of a strong and healthy Hawaiian people and lāhui, recognized nationally and internationally.

## 2020 Strategic Planning Process

### Phase 2

BOT identified its Strategic Framework with three foundational elements of Native Hawaiian communities:



**'Āina**  
(land and water)



**Mo'omeheu**  
(culture)

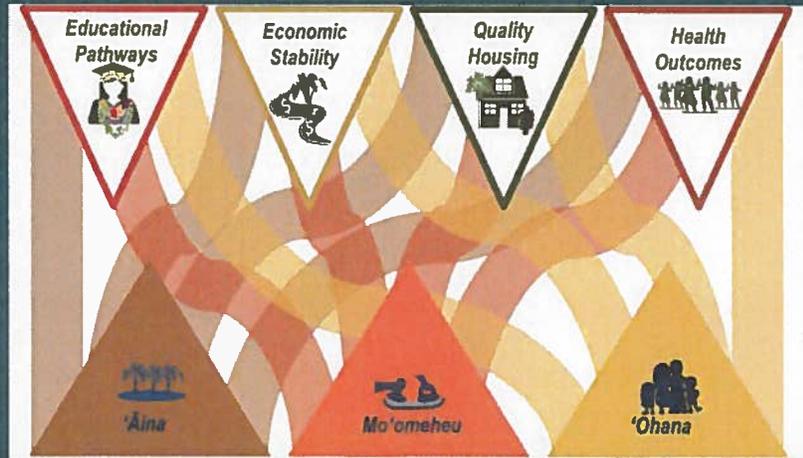


**'Ohana**  
(family)

# 2020 Strategic Planning Process

## Phase 3

Community input was gathered via survey and focus group to identify what areas of focus OHA should concentrate on in order to improve **EDUCATION, ECONOMICS, HOUSING, and HEALTH**



# STAKEHOLDER MANA'O



## Educational Pathways

	OHA STAFF	COMMUNITY SURVEY	FOCUS GROUPS
'Āina-based and culture-based education	1	1	1
Financial literacy/ economic education		2	2
Safe schools and neighborhoods	2		
Training in cultural practices			3
Vocational apprenticeship training			3
Hawaiian-focused early education			3
Teacher training in Hawaiian culture and history	3		



## Educational Pathways

Respondents and participants are hungry for 'āina-based education, 'ōlelo Hawai'i, and practical skills to support financial independence and legal literacy. OHA beneficiaries also expressed a desire for free education as money should not be a barrier to education, nor should keiki begin a career already in debt. OHA should increase support for charter schools, vocational training, as well as wellness education for kūpuna and their caregivers.



# Health Outcomes

	OHA STAFF	COMMUNITY SURVEY	FOCUS GROUPS
Kūpuna care		1	1
Access to traditional Hawaiian health care (hāhā, lomi lomi, lā'au lapa'au, ho'oponopono, lā'au kāhea)	1		
Mental healthcare	1		3
Mālama 'Āina		2	
Culturally-based substance use prevention & treatment	2		
Cultural education for health care professionals (nurses, doctors, etc.)	2		
Food sovereignty		3	2
Healthy neighborhoods (access to parks, walkable, low commuting time, access to fresh healthy food and water, low crime)	3		



# Health Outcomes

Respondents and participants expressed a need for greater access to traditional Hawaiian healthcare and alternative healing practices. OHA should increase behavioral mental health programs for the incarcerated and homeless. Whether through community-based health clinics with practicing Hawaiian doctors that offer traditional Hawaiian medicine and healing or through 'āina-based rehabilitation programs, OHA beneficiaries recognize the value of lā'au lapa'au, traditional foods, and spiritual well-being to promote healthy communities.



## Quality Housing

	OHA STAFF	COMMUNITY SURVEY	FOCUS GROUPS
Homeownership affordability	1	1	1
Access to ocean for fishing		1	
Rental affordability	2		
Access to land for agriculture		2	
Housing subsidies			2
Support DHHL & others to develop housing			2
Develop OHA property for affordable housing			3
Healthy neighborhoods		3	
Housing supply	3		



## Quality Housing

Housing for OHA beneficiaries is directly tied to access to land and financial stability. When families cannot afford to buy a home, or even rent, they end up moving away. Families who have land and homes often cannot afford property taxes. Many Hawaiians are also frustrated with the structure of Hawaiian Homes and would like to see OHA collaborate with DHHL to increase the supply of affordable housing.



## Economic Stability

	OHA STAFF	COMMUNITY SURVEY	FOCUS GROUPS
Childcare & Kupuna care support for working 'ohana	1	1	1
Mālama 'Āina		1	
Native Hawaiian business ownership			2
Preservation of & access to cultural sites, resources, and iwi		2	
Savings & assets development	2		
Revenue from PLT to build Native Hawaiian Trust funding			2
Intergenerational poverty		2	
Restoration of lo'i kalo (taro patch) & loko i'a (fishpond)		3	3
'Ohana resource management	3		
Intergenerational poverty			3
Financial lending institutions/banks controlled by Native Hawaiian communities			3



## Economic Stability

The high cost of living coupled with low paying jobs continues to move people out of Hawai'i for better opportunities. Respondents expressed being consumed with working more than one job to put food on the table or taking off from work to take care of their keiki or kūpuna. However, if there are monies generated to build Native Hawaiian Trust funding and/or additional resources are made available to support the restoration of traditional food systems and other alternative livelihoods, then OHA beneficiaries will be more successful.

## Developing Strategies

- Ka 'Aha derived strategies based on community input, Kānehō'ālani Report, Hāumea Report and the 'Āina Summit Report
- BOT will prioritize top two areas of focus
- Administration will determine tactics for the identified strategies and metrics of success for each



## Educational Pathways

	'ĀINA	MO'OMEHEU	'OHANA
Increase and support educational opportunities that connect individuals to 'āina and instill the importance of managing 'āina sustainably for island communities	✓	✓	✓
Support the network of Hawaiian-focused charter schools	✓	✓	✓
Promote the integration of Hawaiian culture as a medium for educational instruction in schools	✓	✓	✓
Increase and support Hawaiian language immersion programs (HLIP and Hawaiian medium education) and Hawaiian language classes in DOE schools	✓	✓	✓
Increase vocational training programs in western and cultural practices	✓	✓	✓
Advocate for standardized teacher training in Hawaiian culture and history		✓	
Support curriculum development for leadership training and cultivation	✓	✓	✓
Partner with educational organizations to disseminate Hawaiian culture educational resources and materials		✓	



# Educational Pathways

	'ĀINA	MO'OMEHEU	'OHANA
Support HĀ policies and implementation in public schools	✓	✓	✓
Support Nā Hopena A'o - Outcomes 1,2, and 4 relating to strengthening haumana connections with family and community	✓	✓	✓
Address climate change and resilience	✓	✓	✓
Support community educational classes to help 'ohana be proactive in protecting ancestral lands	✓	✓	✓
Sharing existing resources, tools, and lessons (including traditional and place-based knowledge, science, and technical expertise)	✓	✓	✓
Enabling access and building capacity for our beneficiaries to steward land (training programs, curricula, etc.)	✓	✓	✓



# Health Outcomes

	'ĀINA	MO'OMEHEU	'OHANA
Increase opportunities for Native Hawaiians to improve health outcomes through 'āina based activities, culture based activities, and/or ohana based activities	✓	✓	✓
Partner with Native Hawaiian practitioners and organizations to strengthen community-based kūpuna care		✓	✓
Improve access to and availability of culturally appropriate Hawaiian healing practices	✓	✓	✓
Advocate for environmental protections that address climate change and resilience	✓		
Identify and support 'ohana based programming that promotes prevention and interventions to address mental, physical and substance abuse issues	✓	✓	✓
Provide appropriate school-based education and health centers			✓
Support the development of curriculum that teaches the various determinants impacting Native Hawaiian health (e.g., relationship between food/nutrition, education, economy and health)	✓	✓	✓
Support systemic work to address obesity			✓



## Health Outcomes

	‘ĀINA	MO‘OMEHEU	‘OHANA
Support the establishment of culture-based programs that provide high quality reproductive health services, family planning, and post-natal care		✓	✓
Support policies that move the criminal justice system from punitive to rehabilitative (e.g., no jail for minor offenses, limiting financial penalties, etc.)		✓	✓
Improve efforts to enforce policies that protect survivors of violence			✓
Address healthy neighborhoods (e.g., access to parks, walkable, low commuting time, access to fresh health food and water, low crime)	✓	✓	✓
Support ‘ohana based programming that looks at prevention and interventions through a family-based model to address intergenerational patterns of social determinants of health disparities			✓
Support better data collection partnerships			✓
Mālama ‘āina	✓	✓	✓
Provide cultural education for health care professionals	✓	✓	✓
Address food sovereignty	✓	✓	✓



## Quality Housing

	‘ĀINA	MO‘OMEHEU	‘OHANA
Increase the number of Native Hawaiians who own or rent a home in Hawai‘i	✓		✓
Collaborate with Department of Hawaiian Home Lands to increase housing supply	✓		✓
Support programs and organizations that empower communities to mālama ‘āina	✓	✓	✓
Advocate for continued access to natural resources for cultural practitioners	✓	✓	✓
Partner with community-based organizations to promote healthy and safe neighborhoods	✓		✓
Develop Office of Hawaiian Affairs property for affordable housing	✓		✓
Encourage the development of ‘ohana and community-based resource management programs	✓		✓
Support community based restoration of lo‘i kalo and loko i‘a	✓		✓



# Quality Housing

	'ĀINA	MO'OMEHEU	'OHANA
Support best practices for land stewardship and management	✓	✓	✓
Improve and ensure that Native Hawaiians are prioritized for current public housing options	✓		✓
Increase Individual Development Accounts (IDA)			✓
Protect ancestral lands	✓	✓	✓
Increase lands available for affordable housing	✓		✓
Support efforts to enforce regulations on landlords to provide safe, appropriate housing	✓		✓
Increase access to natural resources	✓	✓	✓
Provide access to housing subsidies	✓		✓



# Economic Stability

	'ĀINA	MO'OMEHEU	'OHANA
Develop opportunities for alternative economics			✓
Increase support for financial literacy programs (i.e. Individual Development Account Programs, budgeting, saving, loans)			✓
Promote Native Hawaiian business ownership	✓	✓	✓
Increase and fund On the Job Training (OJT) internships, externships, fellowships, etc.	✓	✓	✓
Protect, preserve, and provide access to ancestral lands, cultural sites, resources, and iwi	✓		✓
Develop financial lending institutions/banks controlled by Native Hawaiian communities		✓	✓
Support best practices for stewardship and management	✓		✓
Address climate change and resilience	✓	✓	✓



# Economic Stability

	ĀINA	MO'OMEHEU	'OHANA
Address intergenerational poverty			✓
Support restoration of lo'i kalo and loko i'a	✓	✓	✓
Support development of ohana resource management			✓
Increase and support opportunities to increase Native Hawaiian median income	✓		✓
Improve agricultural industry	✓		✓
Develop financial programs in NHRLF/CMLP (e.g. Savings, investments)			✓
Provide keiki/kupuna care support for working 'ohana			✓
Build Native Hawaiian Trust funding from Public Land Trust revenue	✓		✓

## ACTIVITY

Place two dots next to the strategy you'd like to focus on during the 2020 Strategic Plan

## Determining Timeframe

- **DHHL:** 5-year plan with 4 focus areas
- **KS:** 15-year plan with 5 goals
- **Iolani Palace:** 4-year plan with 4 strategic priorities
- **UH Mānoa:** 5-year plan with 5 goals

## DISCUSSION

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What's the preferred timeframe and check-in?

## Next Steps

- 1 September 5th: Action Item to approve 2020 Strategies
- 2 Develop Implementation Plan by Q3
- 3 Staff Realignment by Q4
- 4 Rollout Strategic Plan by July 2020

**QUESTIONS?**

**MAHALO!**