



**STATE OF HAWAII**  
**OFFICE OF HAWAIIAN AFFAIRS**  
**MEETING OF THE BOARD OF TRUSTEES**

**DATE:** Thursday, September 26, 2019  
**TIME:** 10:00 am  
**PLACE:** OHA Board Room, Nā Lama Kukui  
560 N. Nimitz Hwy., Suite 200  
Honolulu, HI 96817

**AGENDA**

- I. Call to Order
- II. Public Testimony\*
- III. Unfinished Business
  - A. CEO's 15-Minute Update on Ho'oulu Lāhui Aloha and OHA Activities
- IV. New Business
  - A. OHA Administrative update by Interim CEO Sylvia Hussey on the expenditures related to the resolution approved by the Board on July 25, 2019 via Action Item BOT #19-11 authorizing the OHA Administration to advocate for the rights, safety, and well-being of OHA beneficiaries engaging in peaceful protests of the state's decades-long pattern of mismanagement of Maunakea, perpetuating their constitutionally protected Native Hawaiian traditional and customary practices, and exercising their constitutionally protected rights of freedom of speech and assembly.
  - B. Committee on Resource Management
    1. Action Item RM #19-14: Action Regarding the Economic Development Policy Implementation Procedures (1<sup>st</sup> Reading)†
    2. Action Item RM #19-15: Action Regarding the Debt Management Policy Implementation Procedures (1<sup>st</sup> Reading)†
    3. Action Item RM #19-17: Realignment #1 of the OHA Biennium Budget for the Fiscal Biennium Periods 2019-2020 (FY 20) and 2020-2021 (FY 21)†
  - C. Action Item BOT #19-14: Approval of Strategic Plan 2020+ Strategies and Timeline†
  - D. Report of the Permitted Interaction Group re: the investigation of the alignment and update of the existing Board of Trustees By-Laws for OHA's Board Governance Framework, without discussion. *Pursuant to HRS 92-2.5(b)(1)(B) †*
- V. Executive Session‡
  - A. Consultation with Board Counsel Robert G. Klein, Esq. re: questions and issues pertaining to the board's powers, duties, privileges, immunities, and liabilities relating to the State Auditor's request for confidential and Attorney-Client privileged materials and information in connection with the legislatively mandated audit per Act 37. *Pursuant to HRS §92-5(a)(4).*
- VI. Community Concerns\*
- VII. Announcements
- VIII. Adjournment

If you require an auxiliary aid or accommodation due to a disability, please contact Raina Gushiken at telephone number 594-1772 or by email at: [rainag@oha.org](mailto:rainag@oha.org) no later than three (3) business days prior to the date of the meeting.

\*Notice: Persons wishing to provide testimony are requested to submit 13 copies of their testimony to the Chief Executive Officer at 560 N. Nimitz, Suite 200, Honolulu, HI, 96817 or fax to 594-1868, or email [BOTmeetings@oha.org](mailto:BOTmeetings@oha.org) 48 hours prior to the scheduled meeting. Persons wishing to testify orally may do so at the meeting, provided that oral testimony shall be limited to five minutes.

† Notice: The 72 Hour rule, pursuant to OHA BOT Operations Manual, Section 49, shall be waived for distribution of new committee materials.

‡ Notice: This portion of the meeting will be closed pursuant to HRS § 92-5.

*Colette Y. Machado*

Trustee Colette Y. Machado  
Chairperson, Board of Trustees

*9/17/19*

Date

Office of Hawaiian Affairs  
Board of Trustee Meeting  
September 26, 2019  
10:00 am

IV. New Business\*

- A. OHA Administrative update by Interim CEO Sylvia Hussey on the expenditures related to the resolution approved by the Board on July 25, 2019 via Action Item BOT #19-11 authorizing the OHA Administration to advocate for the rights, safety, and well-being of OHA beneficiaries engaging in peaceful protests of the state's decades-long pattern of mismanagement of Maunakea, perpetuating their constitutionally protected Native Hawaiian traditional and customary practices, and exercising their constitutionally protected rights of freedom of speech and assembly.

*\*No material received at time of folder distribution. Any material will be distributed at the board table.*

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IV. New Business\*

B. Committee on Resource Management

1. Action Item RM #19-14: Action Regarding the Economic Development Policy Implementation Procedures (1<sup>st</sup> Reading)
2. Action Item RM #19-15: Action Regarding the Debt Management Policy Implementation Procedures (1<sup>st</sup> Reading)
3. Action Item RM #19-17: Realignment #1 of the OHA Biennium Budget for the Fiscal Biennium Periods 2019-2020 (FY 20) and 2020-2021 (FY 21)

*\*Items IV.B. 1., 2., and 3. will be distributed once they are approved at the RM Committee meeting scheduled for Wednesday, September 25, 2019.*

Office of Hawaiian Affairs  
Board of Trustee Meeting  
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IV. New Business

- C. Action Item BOT #19-14: Approval of  
Strategic Plan 2020+ Strategies and Timeline

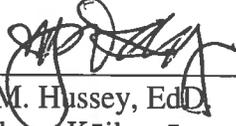
OFFICE OF HAWAIIAN AFFAIRS

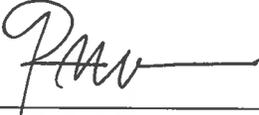
Action Item  
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BOT #19-14

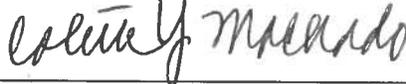
Action Item: Approval of Strategic Plan 2020+ Strategies and Timeline

Prepared by:  9/13/19  
Date  
Lisa M. Watkins-Victorino, PhD.  
Ka Pou Nui Kūikawā  
Interim Chief Operating Officer

Reviewed by:  9/16/19  
Date  
Sylvia M. Hussey, EdD.  
Ka Pouhana Kūikawā  
Interim Chief Executive Officer

Reviewed by:  9/16/19  
Date  
Raina Gushiken,  
Ka Paepae Puka  
Senior Corporate Counsel

Reviewed by:  9/17/19  
Date  
Mehana Hind,  
Ka Pou Kihi Lono  
Community Engagement Director

Reviewed by:  09/17/19  
Date  
Ke Kua, Trustee Colette Machado,  
Ke Kauhuhu o Ke Kaupoku o Ke Ke'ena Kuleana Hawai'i  
Chairperson, OHA Board of Trustees

**I. Proposed Action**

The Board of Trustees (BOT) approve the recommended strategies and proposed timeline of 2020 – 2035 with 3 year course correct opportunities presented Sept. 5, 2019 OHA Strategic Planning 2020+ Phase III, Workshop Three.

**II. Issue**

To have the BOT officially approve the recommended strategies and proposed timeline discussed and agreed upon during the Sept. 5, 2019 board meeting.

**III. Background**

The BOT has participated in three phases of Strategic Planning 2020 workshops. Phase One was a reaffirmation of the mission and vision of the organization. Phase Two was to review data on a variety of conditions impacting the well-being of Native Hawaiians and through a system feedback loop design thinking process prioritize the conditions individually and collectively. These conditions were used to develop a survey and gather input from staff (internal) and community (external). Additionally, focus groups were also conducted. During Phase Three the BOT reviewed the data from survey and focus groups and participated in another prioritizing process. The third workshop in Phase Three was to provide recommended changes to the prioritized strategies and to present timeline options for consideration.

Below are the final strategies by strategic direction and the timeline:

1. Educational Pathways
  - a. Support Hawaiian-focused Charter Schools
  - b. Support opportunities to share and develop resources, including traditional and place-based knowledge, science, and technical expertise, with schools, communities, and ‘ohana
2. Health Outcomes
  - a. Increase opportunities for Native Hawaiians to improve health outcomes through ‘āina-based activities, culture-based activities, and/or ‘ohana-based activities
  - b. Support ‘ohana-based programming that promotes prevention and intervention to address mental, physical, and substance abuse issues
3. Quality Housing
  - a. Increase the number of Native Hawaiians who own or rent an affordable home in Hawai‘i which meets the needs of their ‘ohana
  - b. Collaborate with the Department of Hawaiian Homelands (DHHL) and other partners to increase housing supply

4. Economic Stability

- a. Promote Native Hawaiian business and other economic opportunities
- b. Increase job training opportunities for Native Hawaiians

Timeline: 2020 – 2035 with 3 year Check-in, Course Correct (refer to Attachment A)

**IV. Discussion**

The timeline presented addresses previous concerns and needs expressed by the BOT, thus there are annual progress reports, check-in points every three years to determine if the changes need to be made to the *strategy*, the *indicator*, or the *metric* being used to assess success, as well as a community report at the five year marks.

**V. Recommended Action**

To approve the the recommended strategies and proposed timeline of 2020 – 2035 with 3 year course correct opportunities presented Sept. 5, 2019 OHA Strategic Planning 2020+ Phase III, Workshop Three.

**VI. Alternative Actions**

To continue to review the data and determine other priorities for consideration.

**VII. Attachments**

Attachment A: Timeline



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Board of Trustee Meeting  
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IV. New Business

D. Report of the Permitted Interaction Group re: the investigation of the alignment and update of the existing Board of Trustees By-Laws for OHA's Board Governance Framework, without discussion. *Pursuant to HRS 92-2.5(b)(1)(B)*

\*Report will be distributed at the board table at the BOT meeting.

Office of Hawaiian Affairs  
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V. Executive Session \*

- A. Consultation with Board Counsel Robert G. Klein, Esq. re: questions and issues pertaining to the board's powers, duties, privileges, immunities, and liabilities relating to the State Auditor's request for confidential and Attorney-Client privileged materials and information in connection with the legislatively mandated audit per Act 37. *Pursuant to HRS §92-5(a)(4).*

\* - *Any material that is relevant to this section will be distributed at the table during Executive Session.*